

Opinion Poll

Small Business Owners Hiring, but Struggle to Find Qualified Workers

November 13, 2014

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Executive Summary

As the latest jobs report shows, unemployment numbers continue to decline as small business owners across the U.S. increase their hiring in the midst of our slowly-growing economy. And as a new scientific opinion survey shows, a majority of small business owners—our nation's biggest job creators—say they have hired new employees in the past three years. Despite this growth, the vast majority of entrepreneurs report they struggle to find job candidates with the right background, and they identify several solutions to help address the nation's job skills gap.

Our polling found small business owners overwhelmingly say finding job candidates with the right background is the biggest barrier they face to hiring new employees. Fifty-six percent of small employers have difficulty in finding candidates with the right kind of job experience. What's more, 54% say they struggle identifying candidates with the right education, skills or training.

Below are some specific solutions small employers believe would address this problem and help them find and retain qualified employees:

- Small businesses support addressing the job skills gap through apprenticeship programs. In fact, 55% of entrepreneurs say they are interested in employing and developing apprentices through a formal, structured training program and 61% support implementing a structured, on-the-job training program for employees.
- Small employers support working with schools to implement job training programs at their
 businesses. Fifty-seven percent of small business owners say they would work with an
 organization that coordinates with local schools, community colleges, businesses and community
 organizations to provide job training and placement.
- Small businesses believe they should work together within their industries to help increase the number of qualified workers. More than half (51%) of small business owners are interested in working with other businesses in their industry to develop programs to increase the number of qualified job applicants in their area.
- Sixty-two percent of small employers say they would consider seeking out and hiring promising and trainable workers who may not yet have the required experience or certifications, but with an employer's assistance, could obtain them within a specific timeframe.

Main Findings

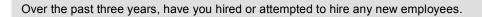
- Majority of small business owners are hiring, yet struggle to find qualified workers: 54% of small employers say they have hired new employees over the past three years. However, despite business growth, the vast majority of entrepreneurs struggle to find qualified employees. A 56% majority identify "finding candidates with the right kind of experiences" as the biggest difficulty they face when hiring new employees; another 54% identify "finding candidates with the right education, skills or training." A collective 95% of these small employers pick at least one response related to background, qualifications or experience when asked about their biggest difficulty when making new hires.¹
- Small businesses support addressing job skills gap through apprenticeship programs: 55% of entrepreneurs say they are interested in employing and developing apprentices through a formal, structured training program.
- Entrepreneurs are interested in implementing on-the-job training programs: More than six in 10 (61%) support implementing a structured, on-the-job training program for employees.
- Small employers support working with schools to implement job training programs at their businesses: 57% of small business owners say they would work with an organization that coordinates with local schools, community colleges, businesses and community organizations to provide job training and placement.
- Small businesses believe they should work together within their industries to help increase the number of qualified workers: More than half (51%) of small business owners are interested in working with other businesses in their industry to develop programs to increase the number of qualified job applicants in their area.
- Small businesses support hiring and helping trainees gain the skills they need within a specific timeframe: Nearly two-thirds (62%) of small employers say they would consider seeking out and hiring promising and trainable workers who may not yet have the required experience or certifications, but with an employer's assistance, could obtain them within a specific timeframe.

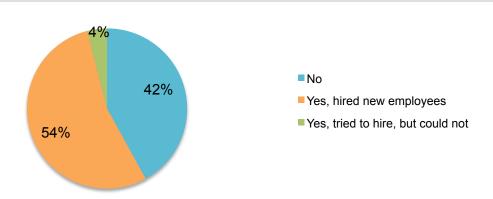
¹ Multiple responses accepted; percentages exceed 100%. The 95% figure reflects the percentage of small business owners who pick at least one response related to background, qualifications or experience.

Majority of Small Business Owners Hiring, but Struggle to Find Qualified Workers

Our polling found that while the majority of small business owners are hiring, they still struggle to find qualified job candidates with the right background. Fifty-four percent of small employers have hired new employees over the past three years. Collectively, 95% pick at least one response related to background, qualifications or experience when asked about their biggest difficulty when making new hires.

Figure 1: Vast majority of small businesses are hiring new employees





Specifically, 56% of entrepreneurs say they struggle to find candidates with the right kind of experience, and 54% say finding candidates with the right education, skills or training is the biggest difficulty they face when hiring new employees.

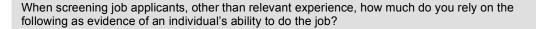
Figure 2: Entrepreneurs identify largest barriers to hiring new employees

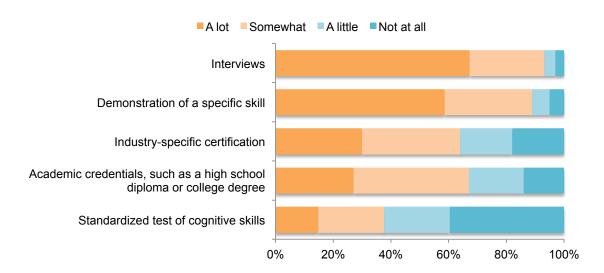
What would you say is the biggest difficulty you face when hiring new employees? * Right background 95% (% of respondents who pick at least one response related to background, qualifications or experience) Finding candidates with the right kind of 56% experience Finding candidates with the right education, skills 54% or training Finding candidates with the right level of 37% professionalism Non-salary costs associated with new hires, such 34% as health care, taxes and regulations Not having the capacity to train new employees 12% Not having enough time or staff needed to recruit 7% potential new employees 0% 20% 40% 60% 80% 100%

^{*} Respondents were asked to select two responses.

Besides relevant experience and training, small employers identify several other areas they rely on when screening job applicants, including interviews, demonstration of a specific skill, industry-specific certifications, academic credentials and standardized tests.

Figure 3: Small businesses identify areas they rely on when screening potential job candidates





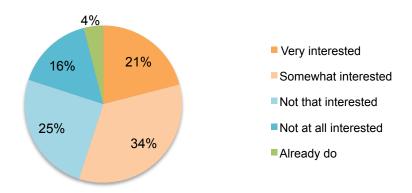
Small Employers Support Job Training Initiatives to Find and Retain Talented Employees

Small employers support several solutions that would help address the shortage of qualified job candidates in the workforce, and they are interested in implementing job training programs that would help create more skilled workers.

The majority of entrepreneurs say they are interested in employing and developing apprentices through a formal, structured training program.

Figure 4: Small businesses support implementing apprenticeship programs

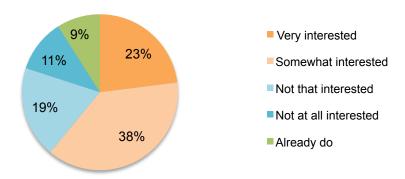
Please indicate whether you would be very interested in participating in the proposed initiative: Employ and develop apprentices through a formal, structured training program.



What's more, 61% report they are interested in developing a structured, on-the-job training program for employees.

Figure 5: Majority of entrepreneurs interested in developing job training programs for employees

Please indicate whether you would be very interested in participating in the proposed initiative: Implement a structured, on-the-job training program for employees.



Small businesses showed strong support for programs that encourage coordination between local schools and organizations, as well as working with other businesses in their respective industries to help increase the number of qualified job applicants in their areas. Nearly six in 10 (57%) small employers say they are interested in working with an organization that coordinates with local schools, community colleges, businesses and community organizations to provide job training and placement. What's more, 51% say they would work with other businesses in their industries to develop programs to help increase in the number of qualified job candidates within their communities.

Figure 6: Small employers interested in coordinating with local schools to provide job training and placement

Please indicate whether you would be very interested in participating in the proposed initiative: Work with an organization that coordinates with local schools, community colleges, businesses and community organizations to provide job training and placement.

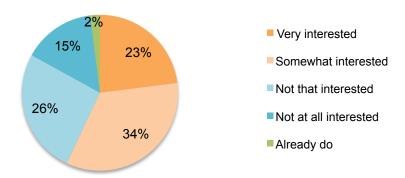
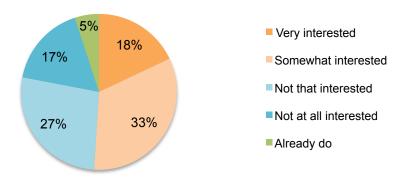


Figure 7: Small businesses support working with other businesses in their sectors to increase number of skilled workers

Please indicate whether you would be very interested in participating in the proposed initiative: Work with other businesses in your industry to develop programs to increase the number of qualified job applicants in your area.



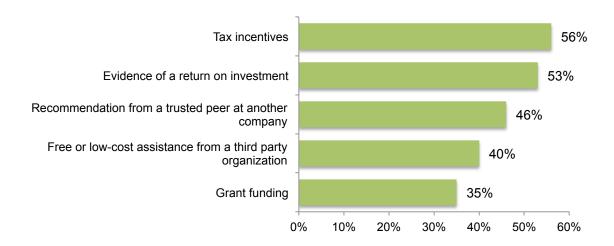
Small Businesses Identify Additional Information, Steps Needed to Implement Job Training Programs

Small business owners are bottom line-oriented, and in order to successfully implement job training programs, they need to ensure these programs would not only help them develop more qualified workers, but also make sense for their business.

Small employers identified several incentives, such as evidence of a return on investment and tax breaks, that would help them with developing training programs.

Figure 8: Small employers identify incentives that would help them successfully implement job training programs

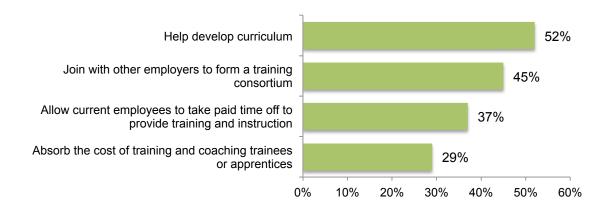
What types of information or incentives would you need before participating in any of the job training initiatives described above?



In addition, small business owners identified steps they would be willing to participate in as part of a job training initiative, such as joining with other employers to form a training consortium and absorbing the cost of training and coaching trainees or apprentices.

Figure 9: Entrepreneurs identify steps they'd be willing to take as part of a job training initiative

Which of the following steps would you be willing to take part in as part of a job training initiative?



Conclusion

As our nation's biggest job creators, small businesses play a vital role in our country's overall success. In order to continue hiring and strengthening our economy, small businesses need more qualified candidates in the workforce that will help their businesses succeed.

As these polling results show, small employers believe overwhelmingly there is a shortage of skilled workers, and they support several measures that will help employees acquire the skills they need, while also filling gaps in their businesses. In order to encourage more job training within the small business community, employers need more access to training initiatives, apprenticeship programs and coordination with schools and other businesses within their industries that will help address the shortage of qualified workers.

Methodology

This poll reflects an Internet survey of 900 small business owners. It includes a national survey of 400 small business oversamples with oversamples of 100 small business owners in Illinois, Michigan, Minnesota, Ohio and Wisconsin that contributed to a survey sample size of 900 participants. The poll was conducted by Greenberg Quinlan Rosner for Small Business Majority with a margin of error of +/-3.27%. Respondents reflect a bipartisan consensus with 48% of small business owners identifying as Republican or independent-leaning Republican, 32% as Democrat or independent-leaning Democrat and 14% as independent or other. The survey was conducted from September 5-18, 2014.

Poll Toplines

September 5-18, 2014

400 small business employers nationally

100 Illinois, Michigan, Minnesota, Ohio and Wisconsin employers (900 total)

Q.1 Do you own	your own	business?
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	Total	IL	MI	MN	ОН	WI
Yes	100	100	100	100	100	100
No		-	-	-	-	-
Not sure		-	-	-	-	-

Q.2 How many people are directly employed by your business or company, including yourself?

	Total	IL	MI	MN	OH	WI
1		-	_	-	-	-
2-5	63	68	45	51	55	64
6-10	18	16	22	22	21	14
11-25	9	7	12	8	10	8
26-50	3	4	6	5	7	4
51-100	7	5	15	14	7	10
More than 100		-	_	_	_	-

Q.3 Which ONE of the following categories best describes your business?

Total	IL	MI	MN	ОН	WI
Administrative support and accounting 4	1	3	3	-	2
Agriculture5	2	2	4	3	7
Arts, entertainment and recreation5	8	4	4	0	6
Construction11	7	7	6	17	11
Finance and insurance6	6	4	6	6	9
Information technology4	4	1	4	5	2
Legal3	4	2	2	1	1
Manufacturing 5	7	3	11	7	9
Medical or dental2	5	3	2	1	2
Real estate9	5	2	4	10	10
Restaurant2	2	15	2	2	6
Retail (such as a shop or store) 10	8	18	13	10	7
Retail services (such as car repair, home					
repair, landscaping)2	1	2	1	6	5
Scientific and technical services4	2	1	4	2	3
Service industry 6	13	13	6	5	5
Whole sale trade3	5	3	12	2	2
Other20	20	15	17	22	15
(Prefer not to say)	-	-	-	-	-

Q.4 Over the past three years, have you hired or attempted to hire any new employees?

Total	IL	MI	MN	ОН	WI
No42	56	28	29	37	38
Yes, hired new employees54	40	67	66	56	60
Yes, tried to hire, but could not4	4	6	5	6	1

Q.5 (IF YES) What would you say is the biggest difficulty you face when hiring new employees? Select two responses.

	Total	\mathbf{IL}	MI	$\mathbf{M}\mathbf{N}$	ОН	WI
Finding candidates with the right kind of						
experience	56	48	43	65	53	55
Finding candidates with the right						
education, skills or training	54	58	50	47	55	47
Finding candidates with the right level of						
professionalism	37	35	45	36	39	41
Non-salary costs associated with new hires,						
such as health care, taxes and regulations	34	34	36	31	34	36
Not having the capacity to train new						
employees.	12	16	8	9	11	12
Not having enough time or staff needed to						
recruit potential new employees	···· 7	10	18	11	8	10
Right Background	95	93	92	96	96	94

When screening job applicants, other than relevant experience, how much do you rely on the following as evidence of an individual's ability to do the job?

A Lot	Some- what	A Little	Not At All	A Lot/ Smwt	Little/ Not At All
Q.6 Interviews	26	4	3	93	7
IL77	20	1	2	97	3
MI75	18	4	3	93	7
MN71	25	3	2	96	4
OH 79	19	1	2	98	2
WI67	27	6	-	94	6
Q.7 Demonstration of a specific skill58	30	6	5	88	12
IL73	23	3	1	96	4
MI67	28	4	1	95	5
MN54	33	10	3	8 7	13
OH 51	45	4	1	96	4
WI51	36	9	4	87	13
Q.8 Industry-specific certification30	34	18	18	64	36
IL29	37	15	18	66	34
MI32	36	15	17	68	32
MN23	38	16	24	60	40
OH31	39	10	20	70	30
WI29	34	22	16	63	3 7
Q.9 Academic credentials, such as a high school					
diploma or college degree27	40	19	14	6 7	33
IL42	30	16	11	73	2 7
MI	39	16	10	74	26
MN 27	40	25	8	6 7	33
OH 28	47	16	9	75	25
WI	38	31	4	65	35
Q.10 Standardized test of cognitive skills15	23	23	40	38	62
IL	23	15	45	40	60
MI	26	19	27	54	46
MN 10	28	20	42	38	62
OH20	22	24	34	42	58
WI	29	18	35	4 7	53

Below are some solutions that have been proposed to help small business owners find and retain qualified employees. Please read through these and indicate whether you would be very interested, somewhat interested, not that interested or not at all interested in participating in that initiative. If your business already does something similar to the proposal described, please say so.

Very	Smwt	Not That	Not At All	Alrdy	Total	Total	Int -
Int	Int	Int	Int	Do	Int	Not	Not
Q.11 Implement a structured, on-the-job-					_		
training program for employees23	38	19	11	9	61	30	31
IL	28	26	14	6	54	40	15
MI	44	9	12	5	74	21	52
MN	36	22	13	10	55	35	20
OH21	44	18	13	5	64	31	34
WI24	30	31	10	6	53	40	13
Q.12 Work with an organization that							
coordinates with local schools, community							
colleges, businesses and community							
organizations to provide job training and							
placement23	34	26	15	2	5 7	41	16
IL30	32	25	12	2	61	3 7	24
MI31	37	21	8	3	68	29	39
MN28	34	21	15	2	61	36	25
OH19	48	18	13	2	67	32	35
WI26	32	24	16	2	58	40	18
Q.13 Seek out and hire promising and trainable workers who may not yet have the required experience or certifications, but, with an employer's assistance, could obtain them within a specific timeframe	40 46 45 37 45 38	20 17 13 25 12 21	11 15 5 10 13 8	6 1 6 8 4 3	62 66 76 57 72 68	31 33 18 35 24 29	31 33 58 23 48 39
Q.14 Employ and develop apprentices, through a formal, structured training							
program21	34	25	16	4	55	41	15
IL25	27	28	19	1	52	47	5
MI32	30	21	11	5	63	33	30
MN24	25	26	20	5	49	46	3
OH20	39	22	17	2	59	39	20
WI 18	32	29	18	3	49	48	2
Q.15 Work with other businesses in your industry to develop programs to increase the number of qualified job applicants in							
your area18	33	27	17	5	51	44	7
IL17	33	31	16	3	50	47	4
MI	37	18	17	1	64	35	29
MN	31	26	22	3	49	48	0
OH24	39	24	10	3	63	34	29
WI18	32	41	9	1	49	49	O

What type of information or incentives would you need before participating in any of the job training initiatives described above?

Not Sele S	initiatives described above:	NT. •	G .1.
Q.16 Tax incentives 56 44 11 II. 48 52 -3 MI. 53 47 6 MN. 57 43 13 OH. 56 44 12 WI. 49 51 -1 Q.17 Evidence of a return on investment. 53 47 6 II. 56 44 13 MI. 50 50 0 MN. 50 50 0 MN. 54 46 7 OH 70 30 39 WI. 45 55 -10 Q.18 Recommendation from a trusted peer at another company 46 54 -7 II. 49 51 -2 MN. 49 51 -1 Q.19 Free or low-cost assistance from a third party organization 40 60 -20 II. 31 69 -38 MI. 31 69			Sele
Q.16 Tax incentives 56 44 11 IL 48 52 -3 MI 53 47 6 MN 57 43 13 OH 56 44 12 WI 49 51 -1 Q.17 Evidence of a return on investment 53 47 6 IL 56 44 13 MI 50 50 0 MN 50 50 0 MN 54 46 7 OH 70 30 39 WI 45 55 -10 Q.18 Recommendation from a trusted peer at another company 46 54 -7 IL 44 56 -12 MN 49 51 -2 MN 49 51 -1 Q.19 Free or low-cost assistance from a third party organization 40 60 -20 IL 31 69 -38 MI 31 69 -38 MI 31 <th></th> <th></th> <th>-</th>			-
IL 48 52 -3 MI 53 47 6 MN 57 43 13 OH 56 44 12 WI 49 51 -1 Q.17 Evidence of a return on investment 53 47 6 IL 56 44 13 MI 50 50 0 MN 54 46 7 OH 70 30 39 WI 45 55 -10 Q.18 Recommendation from a trusted peer at another company 46 54 -7 IL 44 56 -12 MI 49 51 -2 MN 45 55 -10 OH 49 51 -1 WI 49 51 -1 Q.19 Free or low-cost assistance from a third party organization 40 60 -20 IL 31 69 -38 MI 52 48 4 MN 44 56 </th <th></th> <th>cted</th> <th>Not</th>		cted	Not
MI 53 47 6 MN 57 43 13 OH 56 44 12 WI 49 51 -1 Q.17 Evidence of a return on investment 53 47 6 IL 56 44 13 MI 50 50 0 MN 54 46 7 OH 70 30 39 WI 45 55 -10 Q.18 Recommendation from a trusted peer at another company 46 54 -7 IL 44 56 -12 MI 49 51 -2 MN 45 55 -10 OH 49 51 -1 VI 49 51 -1 Q.19 Free or low-cost assistance from a third party organization 40 60 -20 IL 31 69 -38 MI 52 48 4 MN 44 56 -11		44	
MN		52	-3
OH 56 44 12 WI 49 51 -1 Q.17 Evidence of a return on investment 53 47 6 IL 56 44 13 MI 50 50 0 MN 54 46 7 OH 70 30 39 WI 45 55 -10 Q.18 Recommendation from a trusted peer at another company 46 54 -7 IL 44 56 -12 MI 49 51 -2 MN 45 55 -10 OH 49 51 -1 WI 49 51 -1 Q.19 Free or low-cost assistance from a third party organization 40 60 -20 IL 31 69 -38 MI 52 48 4 MN 44 56 -11	MI53	47	6
WI 49 51 -1 Q.17 Evidence of a return on investment 53 47 6 IL 56 44 13 MI 50 50 0 MN 54 46 7 OH 70 30 39 WI 45 55 -10 Q.18 Recommendation from a trusted peer at another company 46 54 -7 IL 44 56 -12 MI 49 51 -2 MN 49 51 -2 MN 49 51 -1 WI 49 51 -1 Q.19 Free or low-cost assistance from a third party organization 40 60 -20 IL 31 69 -38 MI 52 48 4 MN 44 56 -11	MN57	43	13
Q.17 Evidence of a return on investment 53 47 6 IL 56 44 13 MI 50 50 0 MN 54 46 7 OH 70 30 39 WI 45 55 -10 Q.18 Recommendation from a trusted peer at another company 46 54 -7 IL 44 56 -12 MI 49 51 -2 MN 45 55 -10 OH 49 51 -1 WI 49 51 -1 Q.19 Free or low-cost assistance from a third party organization 40 60 -20 IL 31 69 -38 MI 52 48 4 MN 52 48 4 MN 56 -11	OH56	44	12
IL 56 44 13 MI 50 50 0 MN 54 46 7 OH 70 30 39 WI 45 55 -10 Q.18 Recommendation from a trusted peer at another company. 46 54 -7 IL 44 56 -12 MI 49 51 -2 MN 45 55 -10 OH 49 51 -1 WI 49 51 -1 Q.19 Free or low-cost assistance from a third party organization 40 60 -20 IL 31 69 -38 MI 52 48 4 MN 44 56 -11	WI49	51	-1
MI. 50 50 0 MN. 54 46 7 OH. 70 30 39 WI. 45 55 -10 Q.18 Recommendation from a trusted peer at another company. 46 54 -7 IL. 44 56 -12 MI. 49 51 -2 MN. 45 55 -10 OH. 49 51 -1 WI. 49 51 -1 Q.19 Free or low-cost assistance from a third party organization 40 60 -20 IL. 31 69 -38 MI. 52 48 4 MN. 44 56 -11	Q.17 Evidence of a return on investment	47	6
MN	IL56	44	13
OH 70 30 39 WI 45 55 -10 Q.18 Recommendation from a trusted peer at another company 46 54 -7 IL 44 56 -12 MI 49 51 -2 MN 45 55 -10 OH 49 51 -1 WI 49 51 -1 Q.19 Free or low-cost assistance from a third party organization 40 60 -20 IL 31 69 -38 MI 52 48 4 MN 44 56 -11	MI50	50	0
WI	MN54	46	7
Q.18 Recommendation from a trusted peer at another company	OH 70	30	39
IL 44 56 -12 MI 49 51 -2 MN 45 55 -10 OH 49 51 -1 WI 49 51 -1 Q.19 Free or low-cost assistance from a third party organization 40 60 -20 IL 31 69 -38 MI 52 48 4 MN 44 56 -11	WI45	55	-10
MI	Q.18 Recommendation from a trusted peer at another company	54	-7
MN	IL44	56	-12
OH	MI49	51	-2
OH 49 51 -1 WI 49 51 -1 Q.19 Free or low-cost assistance from a third party organization 40 60 -20 IL 31 69 -38 MI 52 48 4 MN 44 56 -11	MN45	55	-10
WI	OH49		-1
IL 31 69 -38 MI 52 48 4 MN 44 56 -11	WI49	-	-1
IL 31 69 -38 MI 52 48 4 MN 44 56 -11	O.10 Free or low-cost assistance from a third party organization	60	-20
MI			_
MN	· ·	-	•
	0		•
UH	OH	53	-6
WI	• • • • • • • • • • • • • • • • • • • •		_
Q.20 Grant funding	O 20 Grant funding	65	-20
IL		•	
MI	0		•
MN			_
OH	,		-
WI			•

Which of the following steps would you be willing to take part in as part of a job training initiative?

	~~~	Sele-	Sele - Not
Q.21 Help develop curriculum		48	4
IL	···53	47	6
MI	46	54	-7
MN	··· 53	47	7
OH	64	36	29
WI	31	69	-38
Q.22 Join with other employers to form a training consortium		55	-10
IL		52	-4
MI		56	-11
MN		58	-15
OH	52	48	4
WI	··· 45	55	-10

					Not Sele- cted	Sele - Not	
Q.23 Allow current employees to take paid time	e off to p	rovide trai	ning and				
instruction				37	63	-26	
IL	• • • • • • • • • • • • • • • • • • • •	•••••	• • • • • • • • • • • • • • • • • • • •	28	72	-44	
MI	• • • • • • • • • • • • • • • • • • • •	•••••	• • • • • • • • • • • • • • • • • • • •	40	60	-19	
MN	• • • • • • • • • • • • • • • • • • • •	•••••		35	65	-31	
OH	• • • • • • • • • • • • • • • • • • • •	•••••		46	54	-8	
WI	•••••	•••••	•••••	32	68	-35	
Q.24 Absorb the cost of training and coaching tIL	••••••••	••••••		20 35 33	71 80 65 67 65 66	-43 -60 -30 -34 -29	
Q.25 In what year were you born?	m . 1	**	3.67	3.537			<b>TA7T</b>
10 04	Total	IL	MI	MN	0		WI
18 - 24		-	7	5 6	1		2
25 - 29 30 - 34		2	4		2		4
		3 5	5 11	9 1	1	•.	4 18
35 - 39 40 - 44	_	_	22	16	1	-	11
45 - 49	-	13 10	11	8	1.	•	
50 - 54		23	12	24	1.	•	13 22
55 - 59		23 13	9	24 15	1:	•	13
60 - 64	_	13 14	9 10	8	10		9
65 and over	_	18	10	8	1	_	5
(No answer)		-	-	-	_	_	- -
Q.26 Generally speaking, do you think of yourself as a Republican, a Democrat, an Independent, or something else?							
Damasasi	Total	IL	MI	MN	0		WI
Democrat		23	25	26	1	-	29
Independent-lean Democrat		16	7	14	7		11
Independent		12	9	12	1;	_	11
Independent-lean Republican		15	12	18	1;	•	12
Republican	_	25	33	22	4	-	24
Other		4	9	2	(		9
Don't know/Refused	6	4	4	5	۷	1	4

Q.27 For statistical purposes only, which of these categories best describes the gross revenue of your business in 2013?

Total	IL	MI	MN	ОН	WI
Less than \$100,00024	20	31	17	22	29
\$100,000 to under \$250,00022	21	19	12	27	17
\$250,000 to under \$500,000 14	18	19	23	14	19
\$500,000 to under \$1 million11	7	12	15	10	16
\$1 million to under \$2 million8	10	4	10	5	7
\$2 million or under \$5 million6	5	3	8	6	2
\$5 million or more3	8	2	7	2	1
Don't know	-	-	-	-	1
Prefer not to say	11	10	7	14	7
Under \$500K 60	<b>59</b>	70	<b>53</b>	63	65
\$500K or more 29	30	21	40	23	<b>2</b> 7
Q.28 What is your race?					
Total	IL	MI	MN	OH	WI
White78	IL 83	MI 77	MN 85	<b>OH</b> 86	<b>WI</b> 86
White					
White	83	77	85	86	86
White	8 ₃ 9	77 8	85 0	86 6	86
White	83 9 3	77 8 10	85 0 8	86 6 5	86 4 4
White	83 9 3	77 8 10	85 0 8	86 6 5	86 4 4 4
White	83 9 3 4	77 8 10 2	85 0 8 4	86 6 5 1	86 4 4 4 0
White	83 9 3 4	77 8 10 2 -	85 0 8 4 -	86 6 5 1 -	86 4 4 4 0
White	83 9 3 4 - 1	77 8 10 2 - -	85 0 8 4 -	86 6 5 1 -	86 4 4 4 0
White	83 9 3 4 - 1	77 8 10 2 - -	85 0 8 4 -	86 6 5 1 -	86 4 4 4 0
White	83 9 3 4 - 1 -	77 8 10 2 - - 1 1	85 0 8 4 - - 1 2	86 6 5 1 - 1 1	86 4 4 4 0 2